

WHIRL · CLASS

BLENDED DRINKS

### 2016 Roth Conference

March 15, 2016

PREMEASURED | PREPACKAGED | PERFECTION

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## Agenda



- Introduction
- II. Industry
- III. Product
- IV. Sales Strategy
  - Sysco
  - PepsiCo
- V. Operations Overview
- VI. Key Takeaways

### **Barfresh at a Glance**





- (1) Barfresh owns the domestic and intellectual property rights to its products' sealed pack of ingredients. Barfresh acquired patent applications filed in the United States and Canada from certain related parties. Barfresh acquired all of the related international patent rights, which were filed pursuant to the Patent Cooperation Treaty, have been granted in 13 jurisdictions and are pending in the remainder of the jurisdictions that have signed the PCT. In addition, the Barfresh purchased all of the trademarks related to the patented products.
- (2) Exclusive sales agreement with PepsiCo North America Beverages signed on 10/26/15.

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## II. INDUSTRY OVERVIEW

### **Beverage Consumption Drivers**

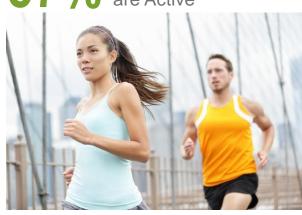
### **Consumers Are Seeking Healthier Options**



57% Prefer to Drink Beverages



**57%** of Americans are Active



35% Drink to Help Stay in Shape



34% Seek All Natural Beverages

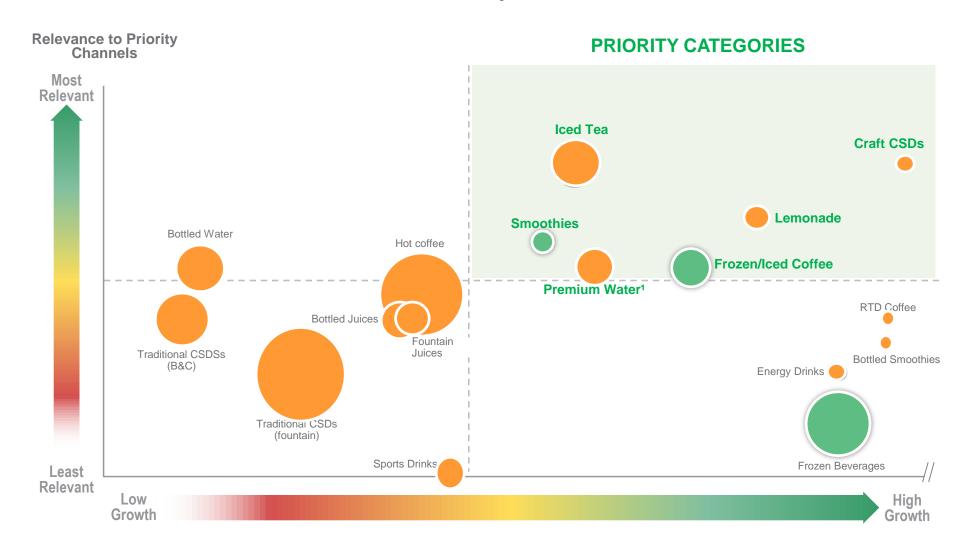


740 Are Doing Something About Their Weight



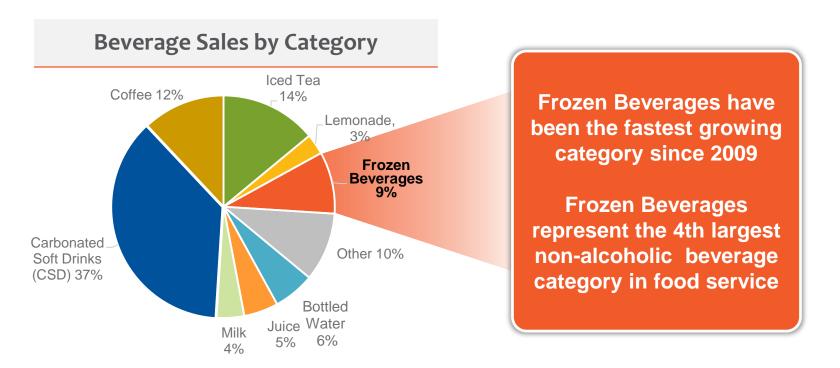
# Distinct Categories are Emerging, with Strong Consumer Relevance in Priority Channels



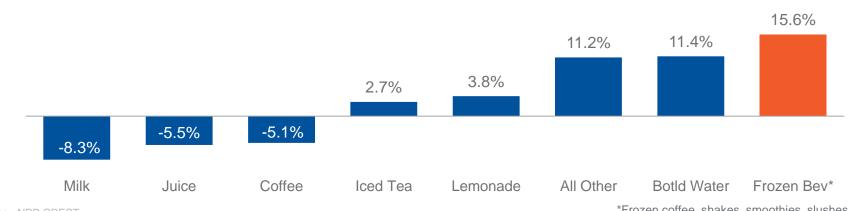


## Frozen Beverages: Fastest Growing Beverage Category





### Market Share Growth by Beverage Category Segment over last 5 Years



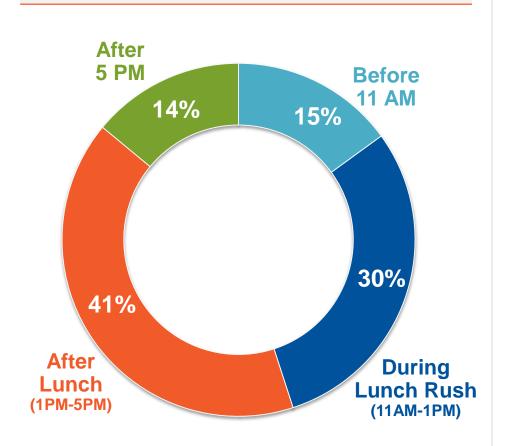
\*Frozen coffee, shakes, smoothies, slushes

### Smoothies are an All Day Opportunity

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### **Grow Sales in Non-traditional Dayparts**

### **Smoothie Sales Throughout the Day**



### Smoothies: A Snack or a Meal?



Source: Vitamix/ORC International

Why Do You Drink Smoothies? Primarily as a Snack, a Healthier Drink Option, and Easy Way to Enjoy Fruits and



Veggies 40% 39% 36% 34% 27% 21% 18% 11% 6% 4% 2% Healthier Easy way to Meet daily Trv for **Taste** Meal Diet Detoxi-Reco-Other As a # OF **SMOOTHIES** drink enjoy fruits/ replaceintake of fication mended snack Resons first time LAST 30 DAYS option veggies fruit/veggies ment 1-5 40% 33% 31% 34% 25% 18% 17% 9% 5% 2% 6+ 2% 44% 54% 52% 32% 36% 30% 22% 16% 11%

= statistically higher than the percent consuming 1-5 smoothies

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## III. PRODUCT OVERVIEW

# THE barfresh process:











- ✓ Real Fruit
- ✓ Juice
- √ Ice
- ✓ Low Fat Frozen Yogurt, Sorbet or Ice Cream

Whirl Class
Blended
Beverage

### Barfresh Product Portfolio



#### chocolate shake

low fat chocolate ice cream, milk





### strawberry smoothie

Plump, juicy strawberries, sorbet, all natural pear juice

### vanilla shake <sup>5</sup>

low fat vanilla bean ice cream, milk



#### caribbean smoothie

Sweet mango & tangy pineapple, sorbet; all natural pear juice

triple berry

smoothie

Berry sorbet,

blueberries.

strawberry puree,

pear, raspberry,

blueberry juice

pineapple crush, and

#### fruits & greens smoothie

tropical sorbet, pineapple crush, mango and banana puree, spinach and kale puree, apple juice & spirulina



because...

Our smoothies are made with real fruit and contain no artificial flavors or colors. Our shakes & frappes are made from premium ingredients. All of our flavors are gluten free, kosher certified and

soul-stiringly delicious.



sweet, juicy manao, sorbet, all natural apple juice

#### mocha frappe

espresso coffee, low fat chocolate ice cream, milk



low fat frozen yogurt, all natural apple juice



### caramel macchiato frappe

espresso coffee, caramel, low fat chocolate, ice cream, milk

#### strawberry banana smoothie

sweet strawberries & ripe bananas, low fat frozen yogurt, all natural pear juice



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## **IV. SALES STRATEGY**

### **Sales Process Summary**





- Product development
- Training
- Strategic partnership with Sysco and PepsiCo

## barfresh Channel Prioritization

- Restaurants
- Healthcare
- Travel and Leisure
- Business and Industry
- College and University



- Facilitate new business
- Warehouse and deliver product
- Provide frozen supply chain to end customers
- Handle all receivables
- Activate 8,500 sales representatives



### **PEPSICO**

- Drive distribution with enormous customer base
- Manage and maintain customer relationships
- Provide marketing, PR & trade support
- Full integration into PepsiCo system







- Exclusive multi-year partnership with the world's largest food
   & beverage distributor
- Full product distribution in all 70 Sysco operating companies across the US.
- Barfresh selected as one of 16 products to be part of exclusive innovation focus
- Dedicated Barfresh sales team to work with Sysco operating companies

















**NEW & EXCLUSIVE!** Smoothies, Shakes and Frappes barfresh





Sysco proudly offers Bar Fresh smoothies, shakes and frappes. These creamy, delicious beverages, made with real fruit, come in a variety of flavors. They contain no preservatives, artificial flavors or colors. For a consistent, quality drink, blend one frozen Bar Fresh pouch with water and servel

#### FEATURES AND BENEFITS

- Reduces labor with operational simplicity
- · Consists of one frozen pouch serving and 5 oz of water per serving
- · Requires only a blender to prepare
- Makes a smoothie in 15 seconds Prepares consistent, quality servings
- Provides portion control
- · Eliminates waste without fresh inventory spoilage

Bar Fresh provides a delicious, healthy drink alternative for nutrition-conscious consumers seeking a convenient snack for themselves and their family.

#### BETTER FOR YOU INGREDIENTS · No artificial colors or flavors

- · Made with real fruit
- Gluten-free
- Kosher certified
- Clean labeling
- \*\* \$2.69 in your pocket every 16oz portion!

\*\* Retail at \$3.99

\*\* 24 incremental sales per day equals over \$22,626 annual profit





For videos and recipes

SUPC	Pack/Size	Brand	Description
2330993	24/11 oz	BARFRSH	Drink Smoothie Caribbiean Packet
752063	24/11 oz	BARFRSH	Drink Smoothie Mango Burst Packet
309104	24/11 oz	BARFRSH	Drink Smoothie Strawberry/Banana Yogurt Packe
309025	24/11 oz	BARFRSH	Shake Vanilla Bean Packet
3796883	24/11 oz	BARFRSH	Drink Smoothie Caramel Macc Frappe

Contact your local Marketing Associate for more information. Proudly distributed exclusively from Sysco



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### **Exclusive Sales Partnership**





- Exclusive multi-year sales partnership with PepsiCo signed October 2015
- PepsiCo's 1000+ Foodservice sales team trained and actively selling Barfresh
- In process and access to PepsiCo's national, local, regional and new business customers in all lines of business (healthcare, travel and leisure, college and universities and restaurants)
- Currently in varied stages of product development and testing with several national customers

### **National Account Sales Overview**



### **National Account Sales Order Process**

1.
Product
Demonstration

2. Product Testing

Exclusive Flavor Development

3.

4. Market Testing

5. Roll-Out

**Volume Impact of One National Account** 

### **ASSUMPTIONS**

Number of Restaurants
X
Barfresh beverages / day / location
X
Operating Days
3,000
20
365

= 22 million Barfresh beverages / year

Barfresh is currently in various stages of product development and testing with National Accounts representing over 37,000 restaurant locations

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## **V. OPERATIONS OVERVIEW**

## **Manufacturing Capabilities / Relationships**



- Working exclusively with contract manufacturers
- Model allows maximum flexibility to manage volume fluctuations and start up requirements
- Three month average lead time to bring new manufacturer online
- Barfresh owned packaging equipment in position on manufacturing line to work with contract manufacturer's equipment and infrastructure
- CapEx for Barfresh equipment is ~\$1 million per 20 million units (annually)

## **Manufacturing Capabilities / Relationships**



- Existing contract manufacturer (Salt Lake City, UT) provides capacity for up to 14 million units per year
- Announced new contract February 3<sup>rd</sup> for additional production capacity in Searcy, Arkansas
  - Subsidiary of Shulze and Burch ("Yarnell's")
  - Ability to ramp up to additional 100 million units of annual capacity
  - Location enhances efficiency of our supply chain, especially for destinations in the Eastern U.S.
  - First production to begin April 2016
- Significant opportunity to realize cost savings as we gain scale

## **Supply Chain**



- Working with Sysco's "forward warehousing" partners to enhance ability to service all Sysco regional operating companies nationwide
  - Have moved inventory from Salt Lake City to four strategically located forward warehouses in Chicago, Raynham (MA), Jacksonville (Fla) and San Leandro (CA)
  - System facilitates quicker order fulfillment, and enables SYSCO Opcos to order less than full pallet orders on a weekly basis to directly address specific customer requirements.
  - Full truckload rates to forward warehouses, integrated logistics with SYSCO from forward warehouses to OPCO's
- Continuing to work with existing third party distribution and warehousing partners



## barfresh









## V. KEY TAKEAWAYS

### **Experienced Management Team**



Executive	Position	Yrs.	Select Prior Experience
Riccardo Delle Coste	Founder & Chief Executive Officer	15	barfresh zoophjuice
Joseph Tesoriero	Chief Financial Officer	30	Global Crossing Ltd. Coleman &
Joseph Cugine	President	30	PEPSICO Yum! P&G
Sarah Grover	Chief Brand and Strategy Officer	26	
Craig Bennett	Director – Product Manufacturing & Development	30	KRAFT GENERAL FOODS FOODSERVICE Unilever
Tim Trant	Chief Customer Officer	25	PEPSICO pepsiamericas

The Barfresh team brings significant operational experience to the table, along with the drive and passion to grow Barfresh to its full potential

## **Key Takeaways**



- Exclusive nationwide Sysco agreement creates national distribution pathway
- Exclusive partnership with PepsiCo: One of the world's leading food and beverage companies creates clear revenue path
- Perfectly targeted: Satisfies key requirements of food service providers and consumers in a massive, fast-growing market
- Highly scalable business model with high gross margins and low overhead costs
- Experienced and invested management team: Industry veterans and high insider ownership (~52%)



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